WORKING GROUP ON THE REVIEW OF WADA GOVERNANCE REFORMS

STAKEHOLDERS' CONSULTATION ON WADA'S GOVERNANCE

Dear stakeholder,

The World Anti-Doping Agency (WADA) recently celebrated its 20th anniversary. Created in 1999, WADA has significantly evolved since then, along with the fight against doping that the Agency is tasked with leading.

Established as a Swiss Foundation, WADA is an international agency composed and funded equally by the Olympic Movement and Public Authorities. In 2018, the Agency undertook a series of governance reforms upon the recommendations of a <u>Governance Working Group</u>. It also decided that an ongoing governance review process would be implemented to assess the reforms, reflect on whether they have been appropriately implemented and are fit for purpose; and, to consider any new concepts or ideas to continually improve the governance of WADA. Accordingly, in November 2020, a <u>Working Group on the Review of WADA Governance Reforms</u> (Governance Review WG) was established by WADA's Executive Committee.

Today, we, the Governance Review WG, invite you to contribute to this work. In order to collect your views and suggestions on WADA's governance, we have prepared a consultation <u>survey</u>, to which you are invited to respond until 26 March 2021 on the <u>WADA Connect</u> consultation platform.

Please note that your contributions will be received directly by our Group and will be considered with our utmost attention. They can be made individually or on behalf of a group of stakeholders. Please clearly indicate on behalf of whom you are contributing. Please use the questions as a guide but, as indicated within the survey, do not hesitate to provide any views or suggestions related to WADA's governance that you deem relevant. Finally, please note that in the interest of transparency, the contributions will be published on WADA's website once the consultation is closed (if you wish to anonymize your comments before publication please clearly indicate it in your contribution).

We look forward to reading you and thank you in advance for your contribution.

Best regards,

The Governance Review WG